

Developing Lean Leaders at all Levels: A Practical Guide

Chapter 3 Figures

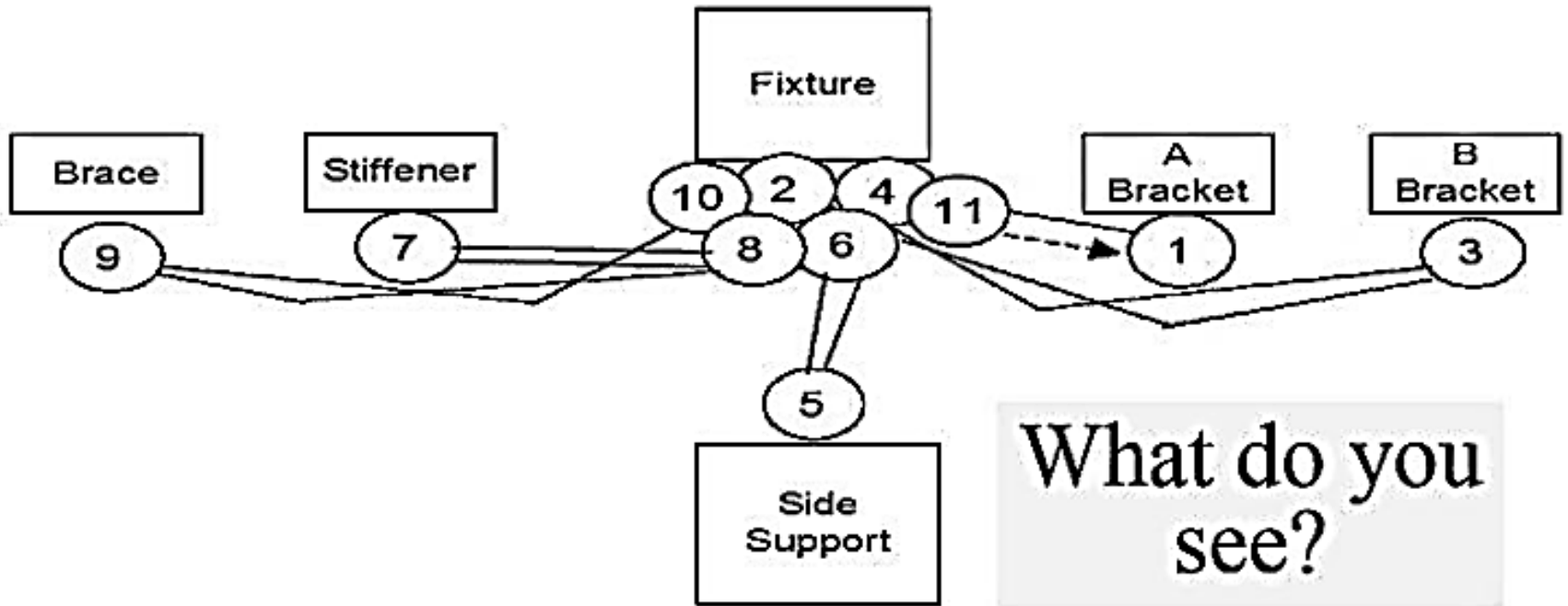


Figure 3-2. Work Flow Steps

Standard Work Instruction

Department		Operation Name:		Revision Date:			
				Prepared by:			
No.	<u>Major Steps</u>			<u>Key Points</u>			
1							
2							
3							
4							
5							

Figure 3-3. Standard Work Document for Non-Cyclical Work

Process for Long Term Continuous Improvement

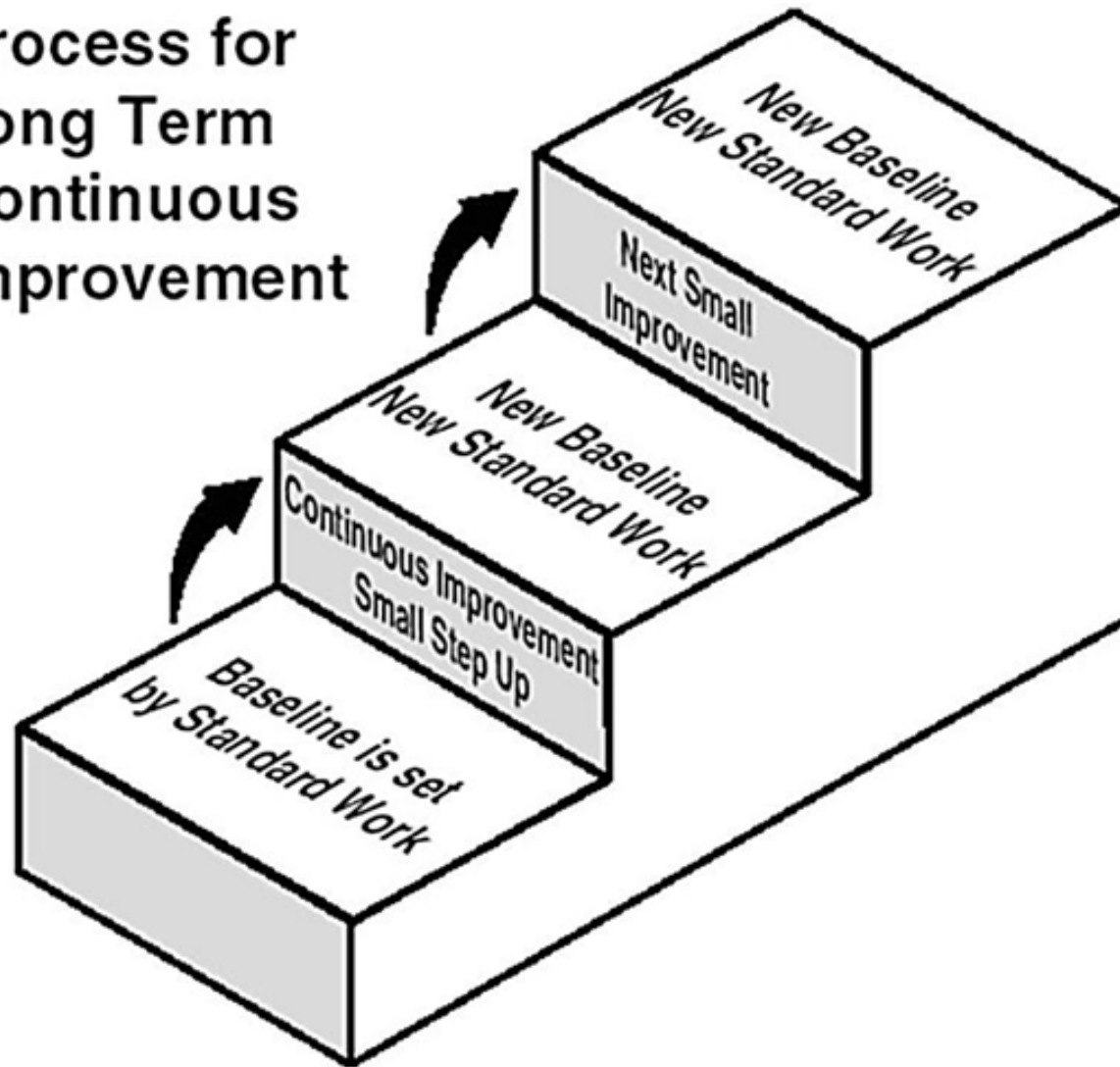


Figure 3-4. The Process for Long Term Continuous Improvement

Go and see

Visualize production

```
graph TD; A[Go and see] --> B[Visualize production]; B --> C[To reveal problems and react quickly]; C --> D[And solve them one by one]; D --> E[To increase the standard and challenge];
```

To reveal problems and react quickly

And solve them one by one

To increase the standard and challenge

Source: Michael Balle

Figure 3-5. Visualize Actual vs Standard to solve problems one by one

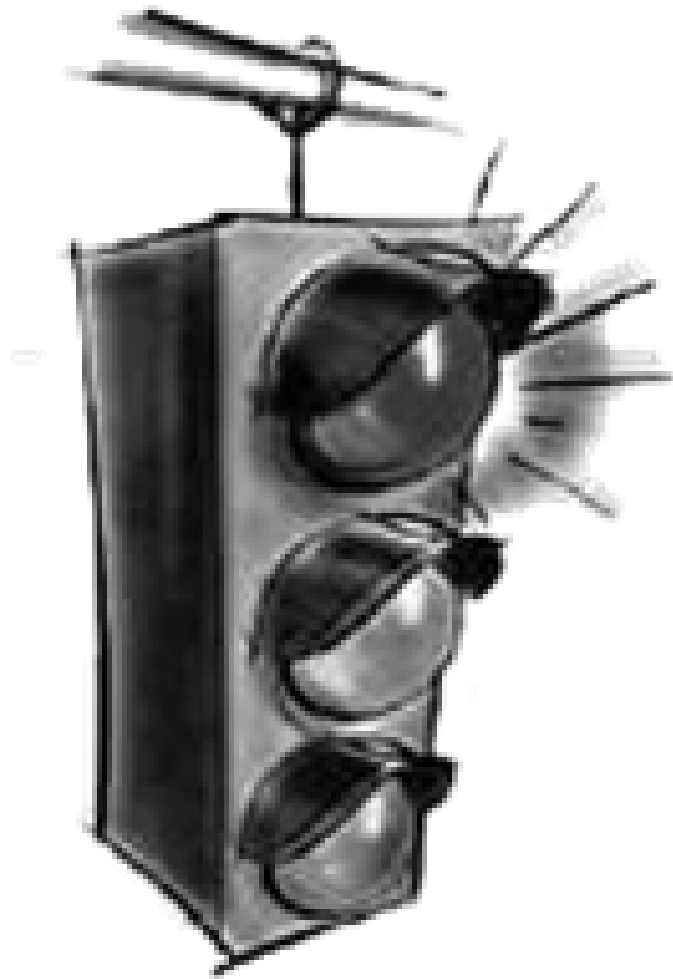


Figure 3-6. The Traffic Light



Figure 3-7. The Office Workplace without 5S



Figure 3-8. The Office Workplace with 5S



Menlo Innovations LLC

Figure 3-9. The Menlo Environment

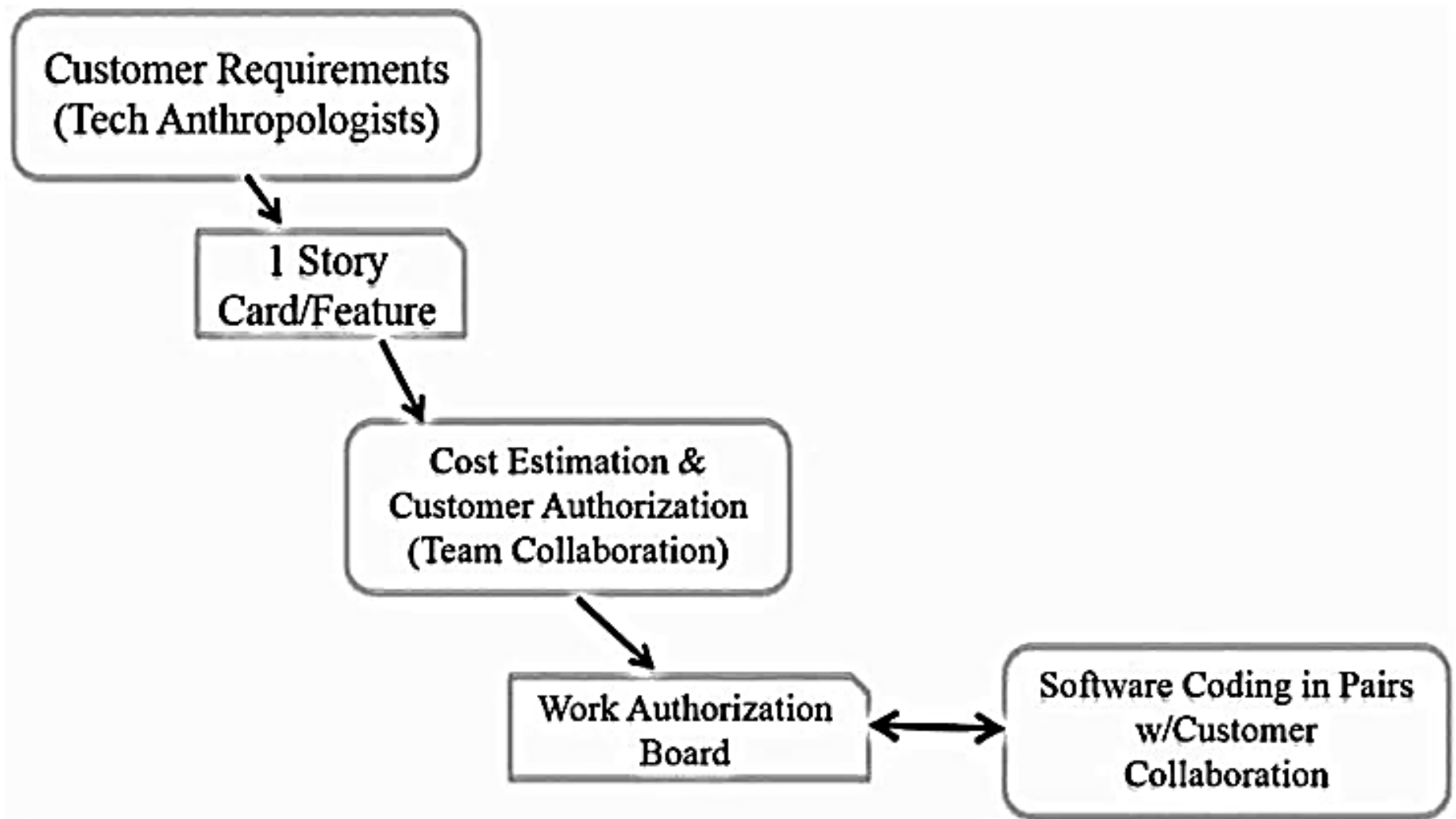


Figure 3-10. The Technical Anthropologist



Figure 3-11. Estimating the time needed for each story card



Figure 3-12. The Visual Work Task Board



Figure 3-13. Teamwork – Coding in Pairs